



New structure, per January 2021

- The Climate Neutral Group Holding (B.V.) is managed on a daily basis by two directors. They are accountable to the shareholders, of which the composition can change over time. The directors have certain freedom to operate, but the strategic plan and budget is approved on an annual basis by shareholders.
- In regard to the Climate Neutral Certification Program, the shareholders and directors' role is purely of an operational nature, i.e. to oversee and facilitate the development, implementation and management of the program.
- The Advisory Committee, on the other hand, is composed of senior expert stakeholder representatives whose role is to represent the interest of their respective stakeholder groups, and has a general advisory and monitoring function. The Advisory Committee (and stakeholders)'s role is on the actual content of the program, to make sure this represents a balanced interest and really serves the needs of stakeholders and makes the desired impact. Through stakeholder consultations, input is gathered and where no consensus is reached, the Advisory Committee is endorsed to vote. For more information on the role and obligations of the Advisory Committee, kindly see the [Terms of Reference for the Advisory Committee](#).
- CNG is currently establishing a separate Foundation ('Stichting') for its Certification Program, expected to be finalised after summer 2021.